





DELIBERATE DIFFERENTIATION

Chicago











Washington, DC

New York City

CORE PORTFOLIOSTREET & URBAN RETAIL

FUND PLATFORM BUY-FIX-SELL

RCP Venture

Lincoln Road (Miami, FL)









High-Yield

New York, NY







ROADMAP TO 4%

Multiple drivers of NOI and NAV growth



<u>Components</u>

~1.0% lease-up activity & mark-to-market 94.0% physical occupancy at 12/31/19



~2.0% contractual rent

Blended contractual rent steps



~1.0% redevelopment

Lincoln Park (2020) City Center (2021)

4% CAGR

Note: Amounts above exclude the NOI and accretion from our recent acquisitions, which are projected to generate 4% NOI growth

Long-term growth with Short-term fluctuation



OUR CORE PORTFOLIO DRIVERS

GROWTH

STRATEGICALLY **CLUSTERING** BY CONNECTING *the* DOTS AND PROACTIVELY CURATING THE RIGHT RETAILERS CREATES LONG-TERM VALUE AND GROWTH OPPORTUNITIES

DENSIFICATION

LARGE **URBAN CENTERS** with VALUE CREATING DENSIFICATION AND GROWTH OPPORTUNITIES

STABILITY

IN MUST-HAVE RETAILER LOCATIONS

GREEN SHOOTS

AURATE

RENT THE RUNWAY

illesteva

LIVELY

MONICA W [VINADER

SERENA & LILY

Marine Layer





TAFT



ARITZIA





VERONICA BEARD

Casper



L'AGENCE

ORLEBAR BROWN

PARACHUTE

McNALLY JACKSON INDEPENDENT BOOKSELLERS



BONOBOS

WARBY PARKER



PHYSICAL STORES STILL MATTER ... EVEN MORE

66

When we go from shipping from a distribution center to fulfilling from a store, about 40% of the cost goes away. When it's order online, pickup in store, drive-up or fulfill by ship, about 90% of the cost goes away, so those economics look a lot like store economics.

- Brian Cornell
Target Chairman & CEO

Source: "Online order costs 90% when shoppers use same-day options," CNBC, Nov 20, 2019

EMERGING



We have great confidence in the enduring appeal of our treasure-hunt shopping experience, with the *vast* majority of overall retail sales occurring in brick-and-mortar locations.

- Ernie Herman TJX Companies CEO

Source: "Why retail apocalypse? These 10 big chain stores are growing like crazy in 2019," Brad Tuttle, Money, Apr 2, 2019

66

I think people want to try on shoes...physical retail was just a no-brainer. I think what we found is that it's the best marketing dollars we can spend.

> -Tim Brown Allbirds Co-Founder

Source: "Allbirds' flight path in footwear," Cara Salpini, Retail Dive, Jan 18, 2019

ESTABLISHED



In-store customers are better customers overall, and that's the *real goal here – to drive loyalty. Stores are a place to sell products*, but they're also community building, mini-distribution centers.

- Ariel Kaye
Parachute CFO

Source: "DTC brand Parachute plans to have 20 retail stores by 2020," Hilary Milnes, DigiDay, Nov 27, 2018

CORE PORTFOLIO

OUR CORE PORTFOLIO



CLUSTERING

URBAN CENTERS

STABILITY



CLUSTERING

STRATEGICALLY **BUILDING SCALE ON KEY RETAIL STREETS** BY CONNECTING *the* DOTS
AND PROACTIVELY CURATING THE RIGHT RETAILERS
CREATES LONG-TERM VALUE AND GROWTH
OPPORTUNITIES



CHICAGO

W ARMITAGE AVE, LINCOLN PARK







Ameritrade

- Walgreans

PARACHUTE

Interior Define



CLUSTERING CREATES GROWTH



••• 841 W Armitage





843 W Armitage





••••• 851 W Armitage ••••











CHICAGO

RUSH-WALTON ST







EXPANSION OF RELEVANT BRANDS ON THE BEST STREETS







WASHINGTON, DC

GEORGETOWN







NEW YORK

RETAIL AT THE CARLYLE, MADISON AVE





NEW YORK, NY

SOHO

OUR RECENT ADDITIONS













BROOME ST



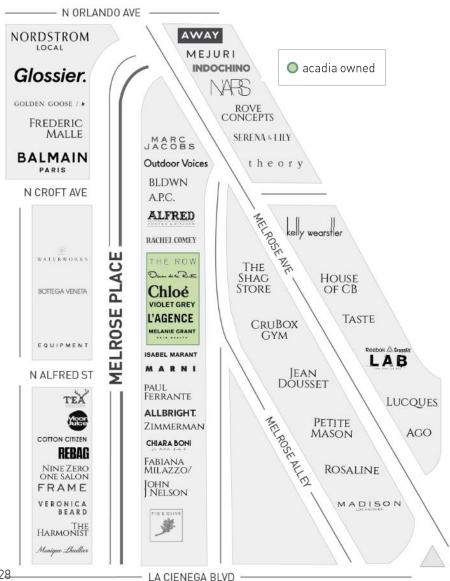


- Closed on approximately \$130M of acquisitions, including 6 contiguous investments on Greene Street
- Initial yield in excess of 5%
- Projected near term growth of 4%



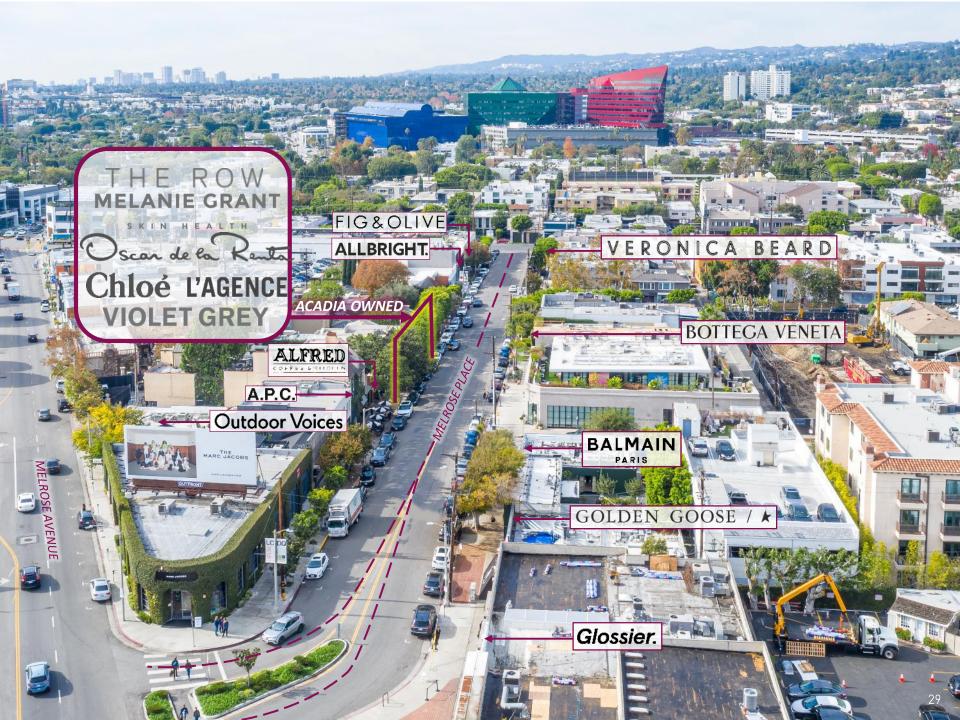
LOS ANGELES, CA

MELROSE PLACE













URBAN CENTERS

LARGE **URBAN CENTERS** with VALUE CREATING DENSIFICATION AND GROWTH OPPORTUNITIES

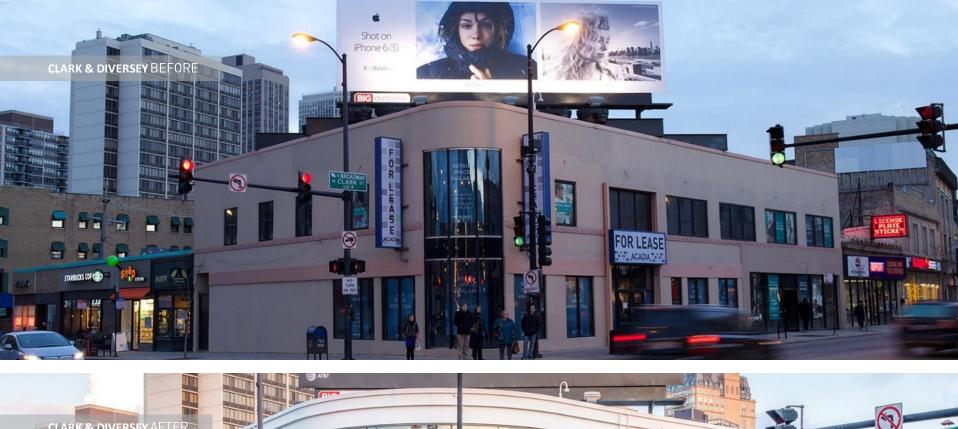


CHICAGO

CLARK & DIVERSEY, LINCOLN PARK



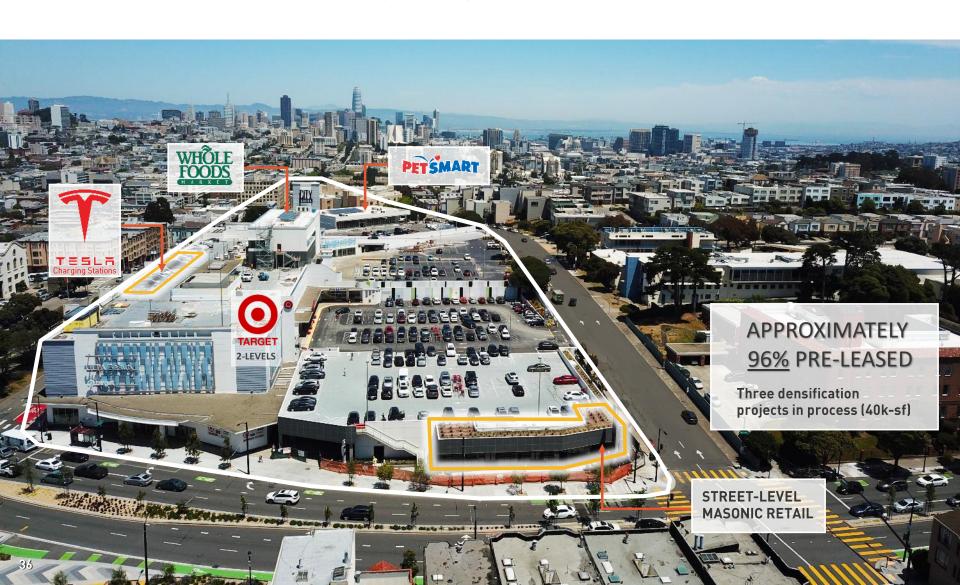
 Acadia has redeveloped and densified the southeast corner of Clark-Diversey, increasing the leasable area from 19k-sf to 30k-sf





SAN FRANCISCO

CITY CENTER





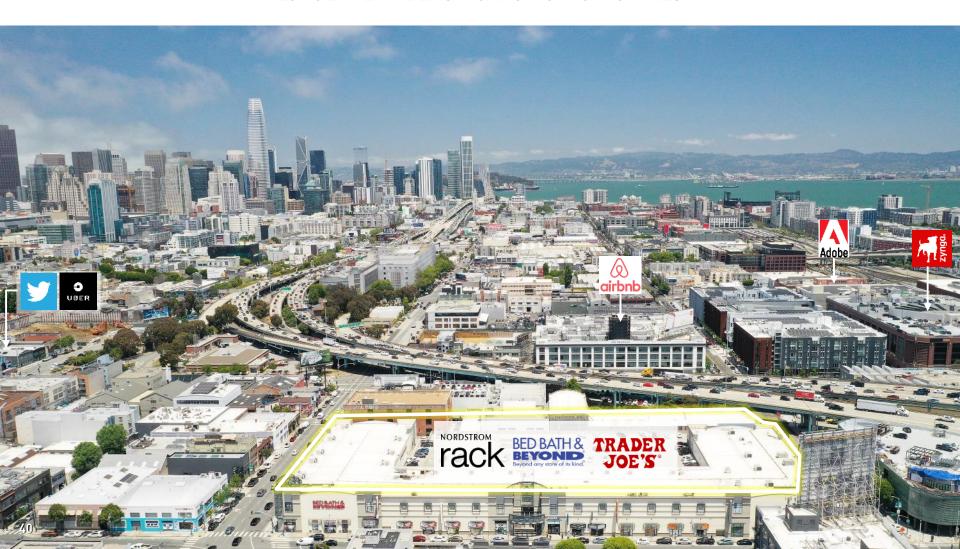




SAN FRANCISCO

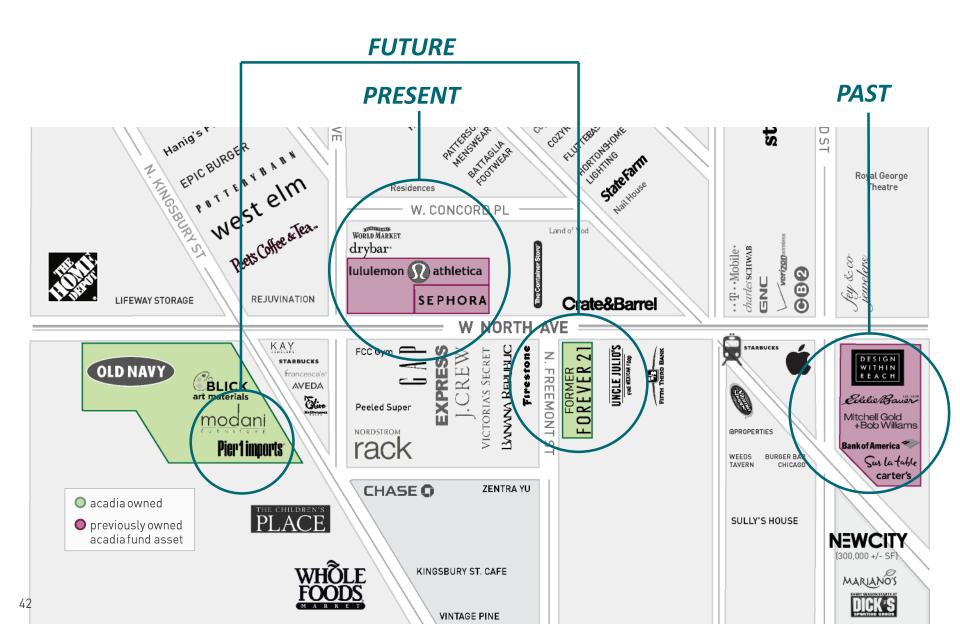
555 9TH ST

LONGER TERM DENSIFICATION OPPORTUNITIES



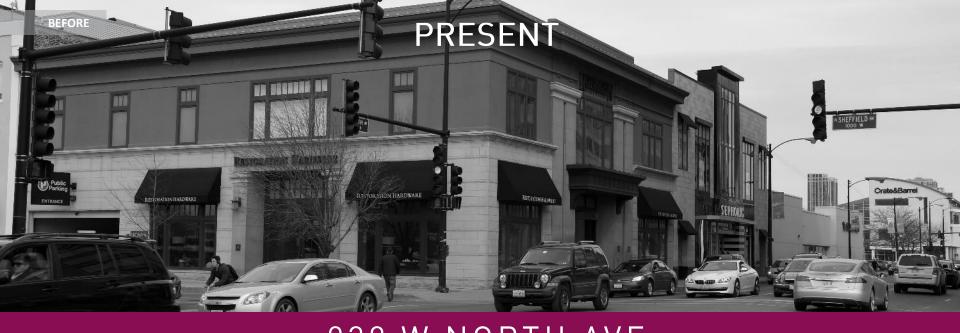


PROFITABLE REDEVELOPMENTS ... PAST - PRESENT - FUTURE









938 W NORTH AVE



FUTURE ... STAY TUNED





STABILITY

LONG-TERM CASH FLOW FROM **CREDIT** TENANTS *in* MUST-HAVE RETAILER LOCATIONS

MUST-HAVE RETAILERS STRONG & GROWING

 \sim $15_{\%}$ of Core ABR

~80% residing within our Street/Urban Portfolio







~335 recently

announced store openings with comparable sales growth ranging from 3%-17%

CHICAGO

SULLIVAN CENTER, 1 S STATE ST





CHICAGO

STATE & WASHINGTON ST

BOSTON

340 RIVER ST





CHICAGO

151 N STATE ST

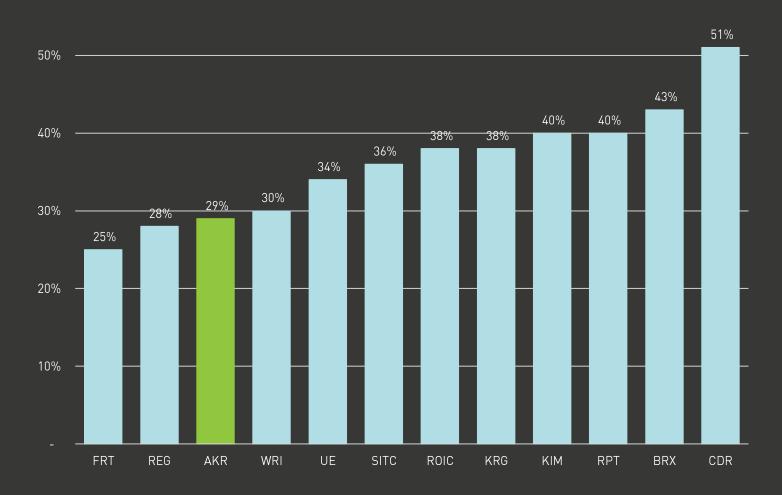
CHICAGO

840 N MICHIGAN AVE





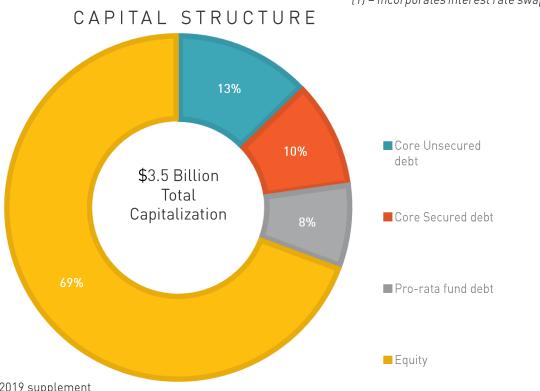
BALANCE SHEET DEBT TO GAV



BALANCE SHEET CORE PORTFOLIO

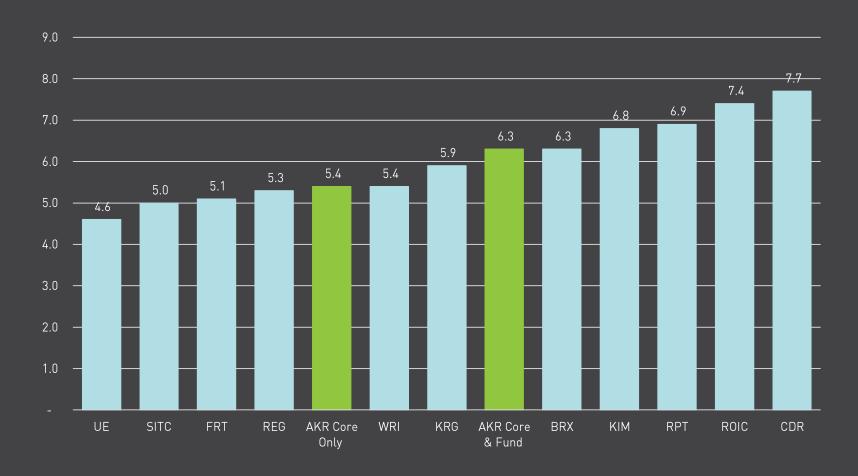
- Well-laddered debt maturity profile with minimal maturities through 2023
- □ Large
 unencumbered
 asset pool and deep
 lender relationships
- Weighted average maturity of approximately 8 years⁽¹⁾ with a weighted average rate under 4%⁽¹⁾

(1) – Incorporates interest rate swaps



Source: Acadia information is from its 4Q 2019 supplement

BALANCE SHEET NET DEBT TO FWD CASH EBITDA





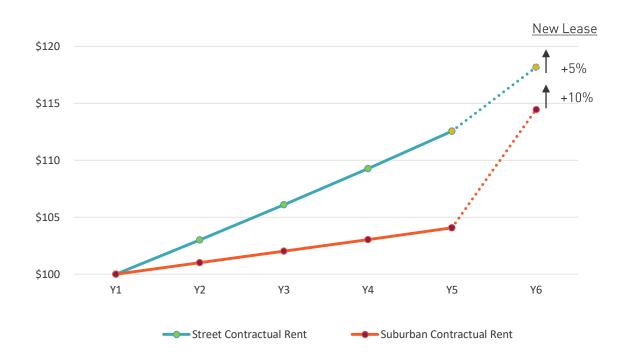
Overview:

- 95k-sf suburban supermarket-anchored shopping center
- Located in Pomona, NY

Leasing & Development Execution:

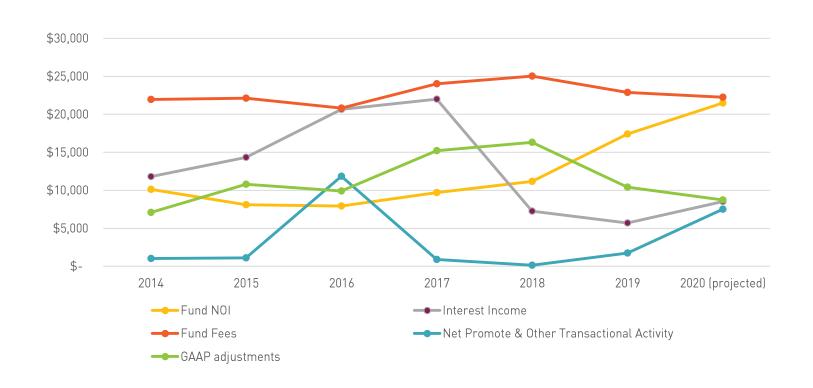
- Successfully executed a lease for re-anchoring its grocer
- Sold in October-19 for \$22.6 million
- Recognized a gain of \$16.8 million

ALL SPREADS ARE NOT CREATED EQUAL



^{*}The illustration above assumes an initial rent of \$100/ft on a five-year lease with contractual growth of 3% and 1% on Street and Suburban rents, respectively. The Suburban spread would require an increase of approximately 14% to equal Street rents in this illustration.

THE SMALLER, BUT PROFITABLE FFO DRIVERS ARE ...



A MIX OF STEADINESS & OPPORTUNISTIC VOLATILITY

2020 GUIDANCE

\$1.25 to \$1.32

2019 Actuals of \$1.31

FFO, prior to additional transactional activity, per share

\$1.32 to \$1.46

2019 Actuals of \$1.41

FFO per share attributable to Common Shareholders and Common OP Unit holders

1.5% to 2.5%

2019 Actuals of 3.9%

Same-Store NOI

Note: As of 4Q 2019 supplement

CORPORATE RESPONSIBILITY

Acadia Realty Trust is dedicated to making a conscious effort to better the community, environment and society through corporate initiatives, while maintaining high standards for the company and our investors.

ENVIRONMENTAL

- Sustainability initiatives are minimizing environmental impacts including reductions to energy consumption and waste
- Achieved Green Business Certification with the Green Business Partnership
- City Point: The retail podium received the LEED Silver equivalence for its LED lighting, central energy plant and green roofing system
- Received the 2019 Outstanding Achievement Award in Land Use







SOCIAL

- Nourishing the betterment of the community
- Partnerships with local and national charitable organizations







GOVERNANCE

- Promotes the highest standard of ethics and integrity in its relationship with the Company's stakeholders
- Recognition by 2020 Women on Boards for two consecutive years: two female directors out of seven independent directors





FUND PLATFORM



We have a complementary fund platform, with \$208m of "dry powder," equating to \$625m of buying power on a leveraged basis

Fund			3		5
Vintage	2001	2004	2007	2012	2016
Fund Size	\$90м	\$300м	\$503м	\$541м	\$520м
Acadia's Pro Rata Share	22.2%	28.3%	24.5%	23.1%	20.1%
Preferred Return	9%	8%	6%	6%	6%
Investment Period Closes	Closed	Closed	Closed	Closed	Aug-2021
Acquisition Dry Powder					\$208м





FIX SELL

SUCCESSFULLY ACHIEVING HIGH-YIELD RESULTS IN A LOW-YIELD ENVIRONMENT



LINCOLN COMMONS Lincoln, RI



ELK GROVE COMMONS Sacramento, CA



HIRAM PAVILION Hiram, GA



PALM COAST LANDING Palm Coast, FL

- Executed ~\$650M stable high-yield acquisitions that are the ONLY GAME IN TOWN or BEST GAME IN TOWN
- Leveraged IN EXCESS of 65% at a weighted average borrowing rate of ~3.7%
- Generating OVER \$50M of net operating income
- Achieving IN EXCESS of a 15% current return

BEST GAME IN TOWN / ONLY GAME IN TOWN

Lincoln Place | Fairview Heights, IL

Hickory Ridge | Hickory, NC





REPRESENTATIVE SAMPLE OF RECENT PURCHASES









BUY SELL

THE RESTAURANTS AT FORT POINT

BOSTON, MASSACHUSETTS FUND IV

Overview:

- 16k-sf retail condominium containing restaurant, café and bar space
- Since 2005, the Seaport District has transformed from an industrial zone with virtually no residents, to a thriving destination for fast-growing innovative firms with new office spaces, hotel rooms and apartments and an active nightlife

Opportunity:

• Opportunity to bring below-market leases to market rents in a vibrant, live-work-play neighborhood

Leasing & Development Execution:

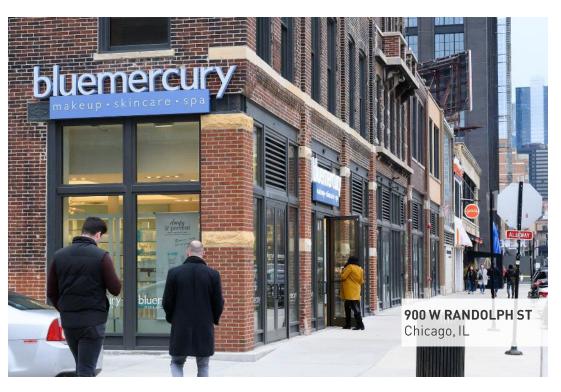
- In Oct-18, renewed the leases with restaurateur Barbara Lynch (14k-sf) generating an approximately 75% rent spread
- In Nov-18, executed a new lease with Santander Bank (1k-sf) generating an approximately 250% rent spread



BUY FIX SEL

SUCCESSFUL DISPOSITION PROGRAM

FUND IV COMPLETED



Overview:

• Portfolio of ten historic, industrial buildings located on the 900 block of W Randolph St in Chicago's thriving Fulton Market district

Leasing & Development Execution:

- In Feb-16, Fund IV made a preferred equity investment earning 15.25% per annum
- The fund was fully repaid in June-19

Fund Leveraged IRR: 16%
Fund Leveraged Multiple: 1.7x
Equity Investment: \$15M
Hold Period: 3.4 yrs

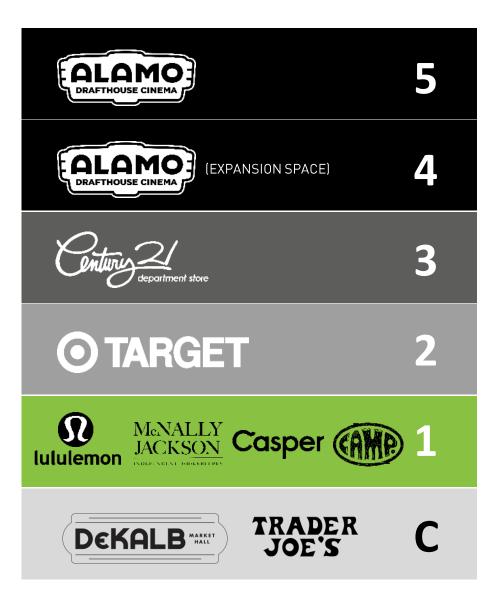








STACKING PLAN





















IGO HAND ROLL

























CAUTIONARY STATEMENT

Certain information included herein may contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and as such may involve known and unknown risks, uncertainties and other factors which may cause Acadia Realty Trust's (the "Company's") actual results, performance or achievements to be materially different from future results, performance or achievements expressed or implied by these forward-looking statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking events discussed or incorporated by reference herein may not occur and actual results could differ materially from those anticipated or implied in the forward-looking statements. Any pipeline acquisitions discussed herein are subject to customary closing conditions, including lender approval for the assumption of existing mortgage debt, and, as such, no assurance can be given that the Company will successfully complete these acquisitions.