





DELIBERATE DIFFERENTIATION

Chicago











Washington, DC

New York City

CORE PORTFOLIOSTREET & URBAN RETAIL

FUND PLATFORM BUY-FIX-SELL

RCP Venture

Lincoln Road (Miami, FL)









High-Yield

New York, NY







OUR ANCHORS ARE
THE MOST DYNAMIC
GATEWAY CITIES IN
THE UNITED STATES

OUR CORE PORTFOLIO DRIVERS

GROWTH

STRATEGICALLY **CLUSTERING** BY CONNECTING *the* DOTS AND PROACTIVELY CURATING THE RIGHT RETAILERS CREATES LONG-TERM VALUE AND GROWTH OPPORTUNITIES

DENSIFICATION

LARGE **URBAN CENTERS** with VALUE CREATING DENSIFICATION AND GROWTH OPPORTUNITIES

STABILITY

in MUST-HAVE RETAILER LOCATIONS

ROADMAP TO 4%

Multiple drivers of NOI and NAV growth



<u>Components</u>

~1.0% lease-up activity & mark-to-market 93.6% physical occupancy at 6/30/19



~2.0% contractual rent

Blended contractual rent steps



~1.0% redevelopment

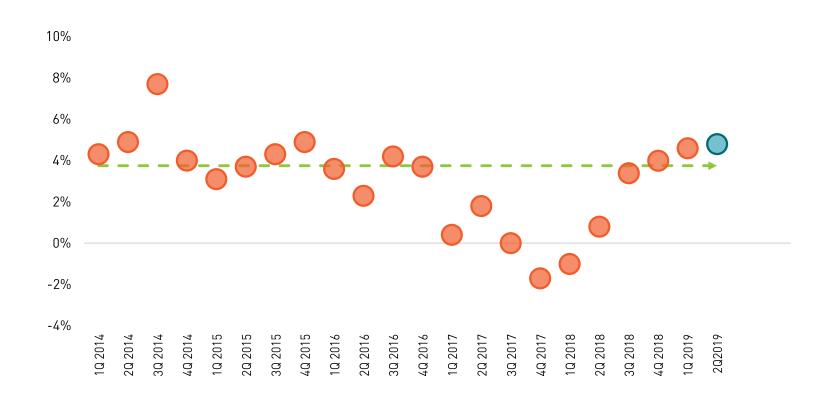
Lincoln Park (2019-2020) City Center (2020-2021)

4% CAGR

Note: Amounts above exclude the NOI and accretion from our recent acquisitions, which are projected to generate 5% NOI growth

SAME STORE NOI

Long-term growth with Short-term fluctuation



RETAIL RENAISSANCE

RENT THE RUNWAY

illesteva

LIVELY

MONICA W [VINADER

SERENA & LILY





ARITZIA





Casper







PARACHUTE

McNALLY JACKSON INDEPENDENT BOOKSELLERS



BONOBOS

WARBY PARKER

eyewear





IN REAL LIFE: PHYSICAL STORES STILL MATTER

66

I think people want to try on shoes...*physical retail was just a no-brainer.* I think what we found is that it's the best marketing dollars we can spend.

-Tim Brown
Allbirds Co-Founder

Source: "Allbirds' flight path in footwear," Cara Salpini, Retail Dive, Jan 18, 2019

EMERGING



We're focused on building the No. 1 digital active brand. This *definitely* requires a physical presence...

Doing things in real life definitely works and unlocks markets online.

- Tyler Haney
Outdoor Voices CEO

Source: "Athletic apparel start-up Outdoor Voices raises \$34 million in latest round of funding," Lauren Thomas, CNBC, Mar 13, 2018



We have great confidence in the enduring appeal of our treasure-hunt shopping experience, with the vast majority of overall retail sales occurring in brick-and-mortar locations.

- Ernie Herman TJX Companies CEO

Source: "Why retail apocalypse? These 10 big chain stores are growing like crazy in 2019," Brad Tuttle, Money, Apr 2, 2019

ESTABLISHED



We think the differentiator is going to be what the in-store experience is like. Even today somewhere around 90% of retail is still done in stores.

The store isn't going anywhere.

-John Mulligan
Target Chief Operating Officer

Source: "Target has opened 100 mini stores and remodeled 500 bigger ones. And it's paying off," Lauren Thomas, CNBC, Aug 23, 2019

CORE PORTFOLIO

OUR CORE PORTFOLIO



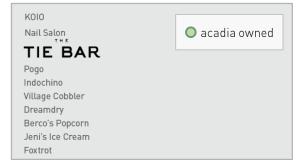
CLUSTERING

STRATEGICALLY **CLUSTERING** BY CONNECTING *the* DOTS AND PROACTIVELY CURATING THE RIGHT RETAILERS CREATES LONG-TERM VALUE AND GROWTH OPPORTUNITIES

W ARMITAGE AVE, LINCOLN PARK



sinceKiehl's issi



N. FREMONT ST











CASE STUDY: CLUSTERING CREATES GROWTH

OUT with the **OLD**: Before lease up



IN with the NEW: OVER 20% CAGR in rents between November 2017 & May 2019



RUSH-WALTON ST



- acadia owned
- O third-party owned new entrant to Rush-Walton St market

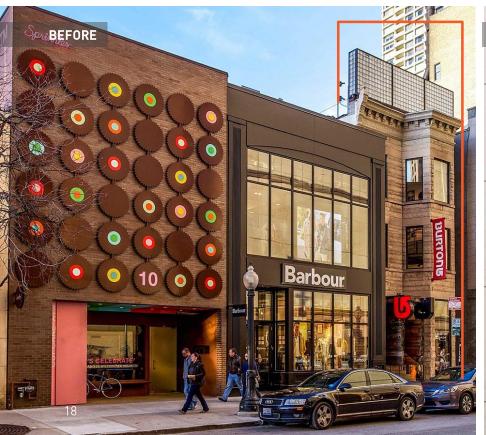




RUSH-WALTON ST

Value creating redevelopment – 56 E Walton St:

- Acadia modernized the façade and repositioned the store entrance at grade level
- Leased to Reformation, an exciting new retailer merging technology with brick and mortar









NEW YORK

RETAIL AT THE CARLYLE, MADISON AVE

ORLEBAR BROWN



WASHINGTON, DC

GEORGETOWN









NEW YORK, NY

SOHO

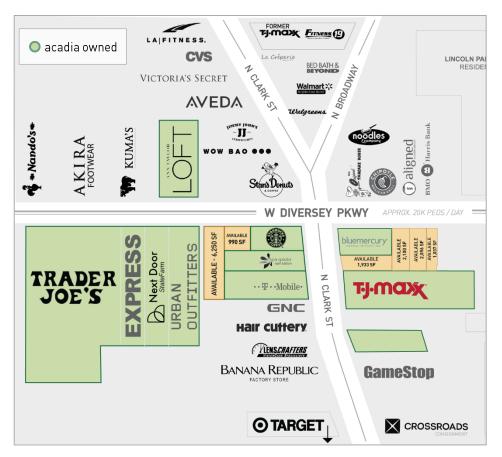


URBAN CENTERS

LARGE **URBAN CENTERS** with VALUE CREATING DENSIFICATION AND GROWTH OPPORTUNITIES



CLARK & DIVERSEY, LINCOLN PARK



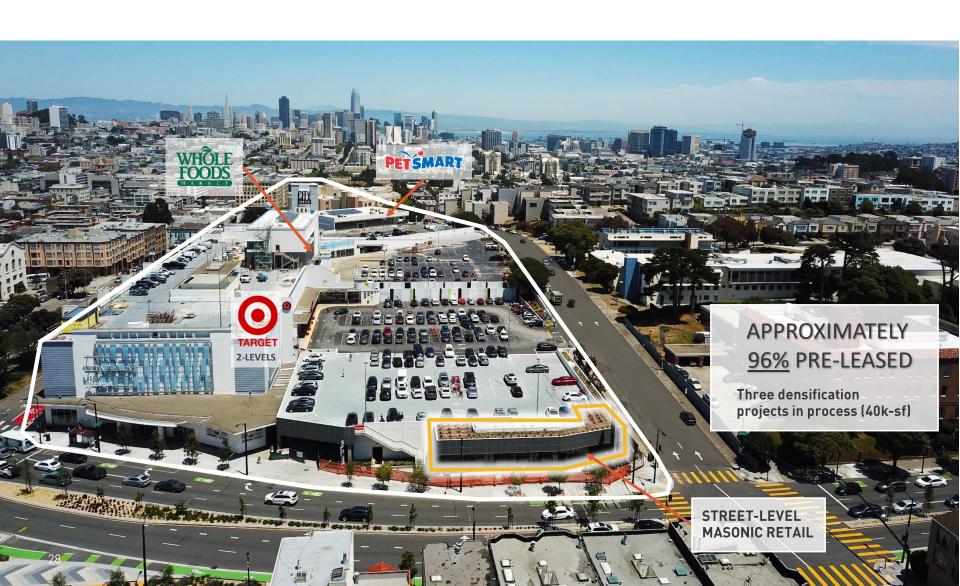
- Acadia has redeveloped and densified the southeast corner of Clark-Diversey, increasing the leasable area from 19k-sf to 30k-sf
- TJ Maxx, bluemercury opened in Q3 2018





SAN FRANCISCO

CITY CENTER

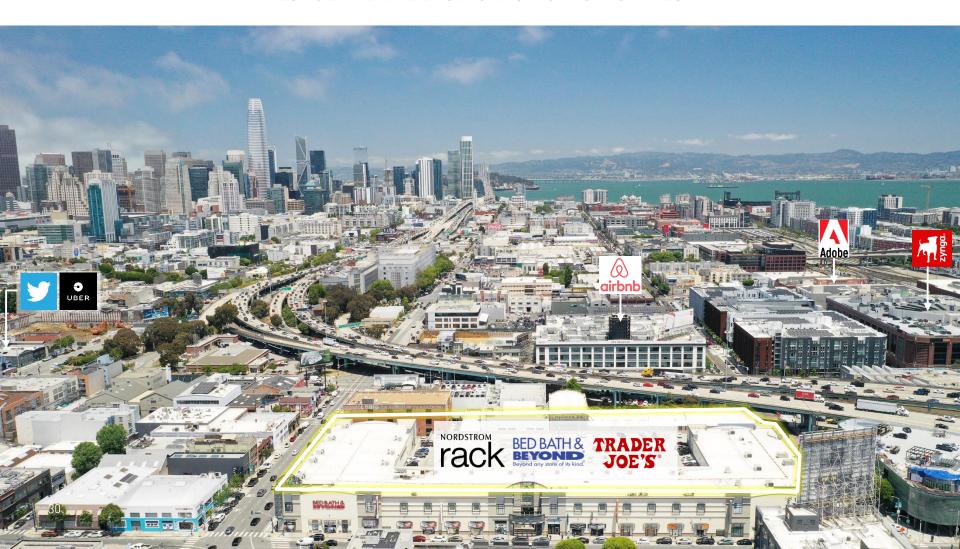




SAN FRANCISCO

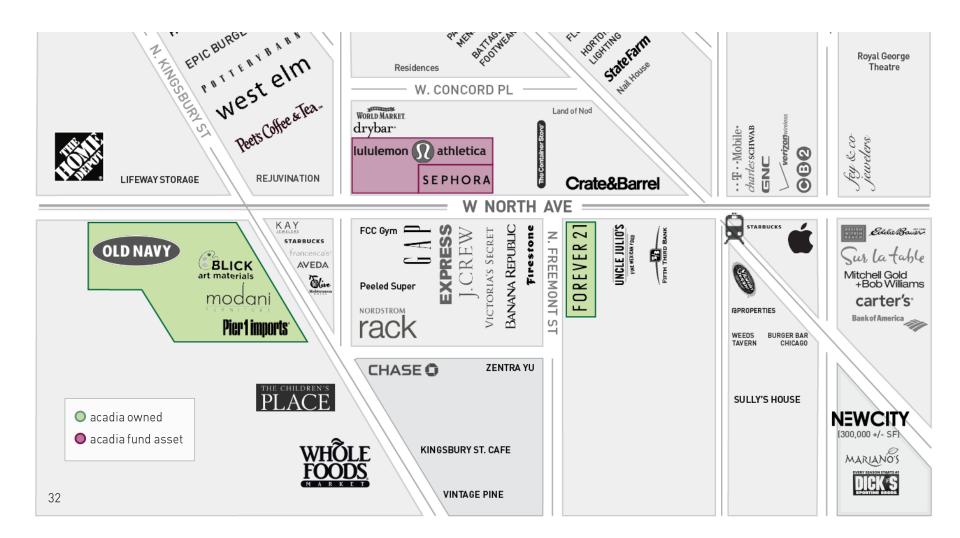
555 9TH ST

LONGER TERM DENSIFICATION OPPORTUNITIES





FUTURE & PROFITABLE REDEVELOPMENTS



LINCOLN PARK





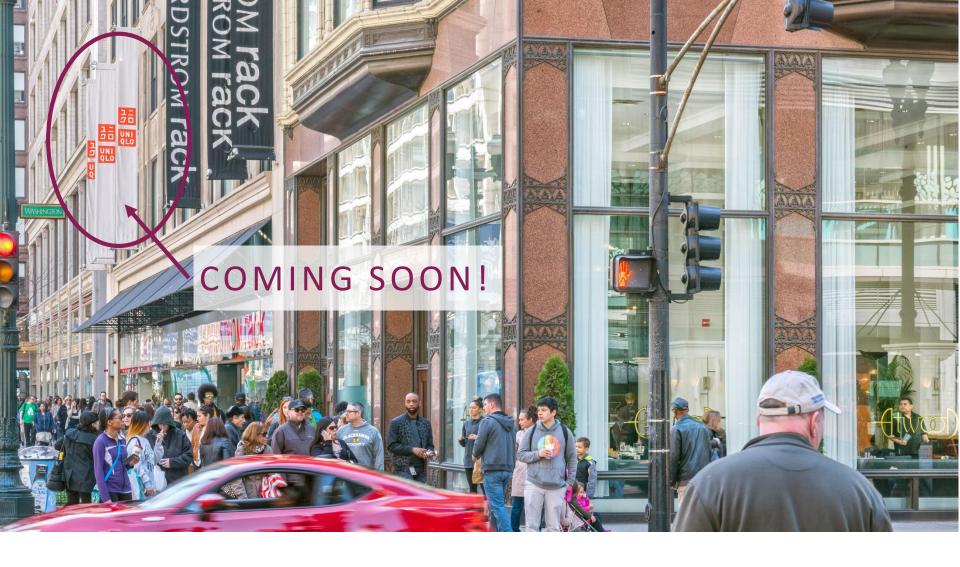


STABILITY

LONG-TERM CASH FLOW FROM **CREDIT** TENANTS in MUST-HAVE RETAILER LOCATIONS

SULLIVAN CENTER, 1 S STATE ST





STATE & WASHINGTON ST

BOSTON

340 RIVER ST





CHICAGO

151 N STATE ST

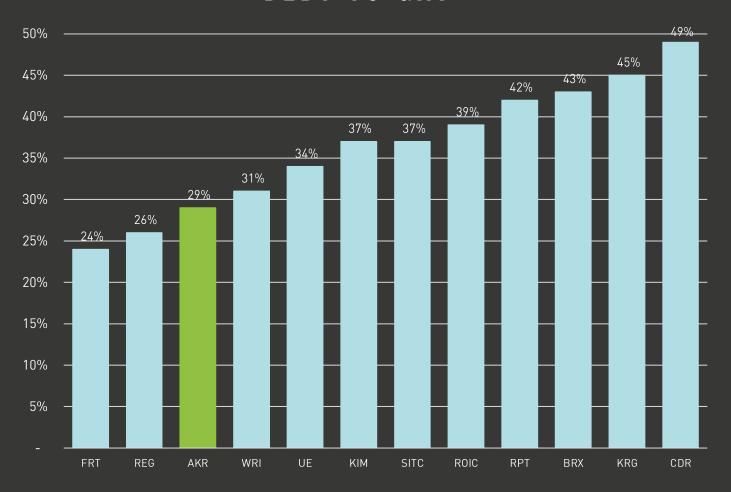
CHICAGO

840 N MICHIGAN AVE





BALANCE SHEET DEBT TO GAV

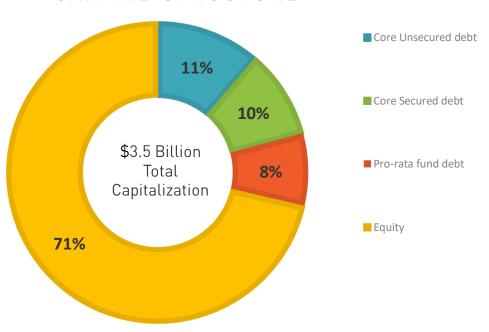


BALANCE SHEET CORE PORTFOLIO

- Well-laddered debt maturity profile with minimal maturities through 2023
- □ Large
 unencumbered
 asset pool and deep
 lender relationships
- Weighted average maturity of approximately 8 years^[1] with a weighted average rate under 4%^[1]

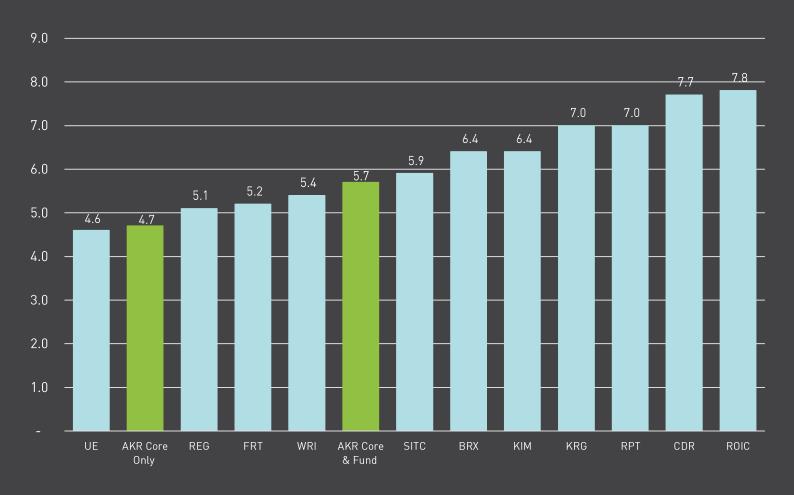
(1) – Incorporates interest rate swaps

CAPITAL STRUCTURE

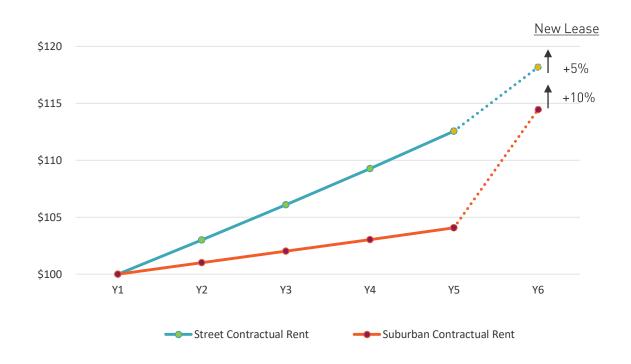


Source: Acadia information is from its 2Q 2019 supplement

BALANCE SHEET NET DEBT TO FWD CASH EBITDA

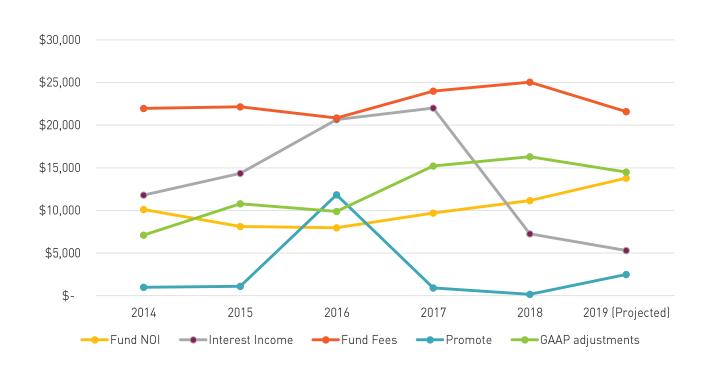


ALL SPREADS ARE NOT CREATED EQUAL



^{*}The illustration above assumes an initial rent of \$100/ft on a five-year lease with contractual growth of 3% and 1% on Street and Suburban rents, respectively. The Suburban spread would require an increase of approximately 14% to equal Street rents in this illustration.

THE SMALLER, BUT PROFITABLE FFO DRIVERS ARE ...



A MIX OF STEADINESS & OPPORTUNISTIC VOLATILITY

2019 **UPDATED GUIDANCE**

\$1.28 to \$1.32

Increased from \$1.25 to \$1.31

FFO, prior to additional transactional activity, per share

\$1.38 to \$1.44

Increased from \$1.34 to \$1.46

FFO per share attributable to Common Shareholders and Common OP Unit holders

3.5% to 4.5%

Increased from 3.0% to 4.0%

Same-Store NOI

Note: As of 2Q 2019 supplement

CORPORATE RESPONSIBILITY

Acadia Realty Trust is dedicated to making a conscious effort to better the community, environment and society through corporate initiatives, while maintaining high standards for the company and our investors.

ENVIRONMENTAL

- Sustainability initiatives are minimizing environmental impacts including reductions to energy consumption and waste
- Achieved Green Business Certification with the Green Business Partnership
- City Point: The retail podium received the LEED Silver equivalence for its LED lighting, central energy plant and green roofing system
- Received the 2019 Outstanding Achievement Award in Land Use







SOCIAL

- Nourishing the betterment of the community
- Partnerships with local and national charitable organizations







GOVERNANCE

- Promotes the highest standard of ethics and integrity in its relationship with the Company's stakeholders
- Recognition by 2020 Women on Boards for two consecutive years: two female directors out of seven independent directors





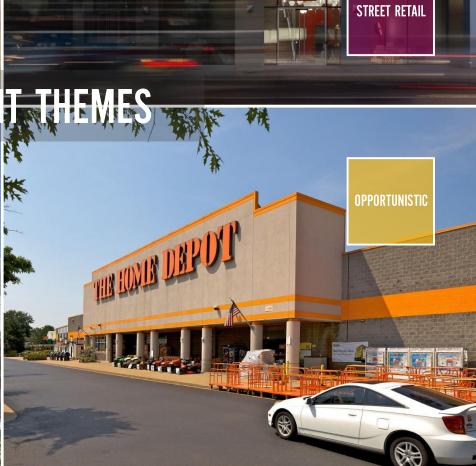
FUND PLATFORM



We have a complementary fund platform, with \$208m of "dry powder," equating to \$625m of buying power on a leveraged basis

Fund	1		3		5
Vintage	2001	2004	2007	2012	2016
Fund Size	\$90м	\$300м	\$503м	\$541м	\$520м
Acadia's Pro Rata Share	22.2%	28.3%	24.5%	23.1%	20.1%
Preferred Return	9%	8%	6%	6%	6%
Investment Period Closes	Closed	Closed	Closed	Closed	Aug-2021
Acquisition Dry Powder					\$208м







BUY FIX SELL

SUCCESSFULLY ACHIEVING HIGH-YIELD RESULTS IN A LOW-YIELD ENVIRONMENT



LINCOLN COMMONS Lincoln, RI



ELK GROVE COMMONS Sacramento, CA



HIRAM PAVILION Hiram, GA



PALM COAST LANDING Palm Coast, FL

- Executed ~\$650M stable high-yield acquisitions that are the <u>ONLY GAME IN TOWN</u> or BEST GAME IN TOWN
- Leveraged IN EXCESS of 65% at a weighted average borrowing rate of ~3.7%
- Generating OVER \$50M of net operating income
- Achieving IN EXCESS of a 15% current return

BEST GAME IN TOWN / ONLY GAME IN TOWN

Lincoln Place | Fairview Heights, IL

Hickory Ridge | Hickory, NC





REPRESENTATIVE SAMPLE OF RECENT BUYS









BUY SELL

938 W NORTH AVE

LINCOLN PARK, CHICAGO, IL FUND IV



Lululemon is sharing its vision - - to be the experiential brand that ignites a community of people living the sweatlife through sweat, grow and connect - - which it believes speaks to guests who want flexibility and choice as they lead a healthy, mindful lifestyle. To embody its experiential brand ambitions, lululemon announced it will open a 25,000 square-foot experiential store in Lincoln Park in Chicago in July 2019, complete with yoga studios, meditation space, healthy juice and food, and areas for community gatherings.

Lululemon Investor Day

Source: "Lululemon Unveils "Power of Three" Strategic Plan to Accelerate Growth ," lululemon Press Release, 24 April 2019

Opportunity:

- Acadia recaptured the space, renovated the façade; creating a more modern and unified exterior with significantly more windows
- Lululemon has leased ~25k-sf for a new marketplace concept



THE RESTAURANTS AT FORT POINT

BOSTON, MASSACHUSETTS FUND IV

Overview:

- 16k-sf retail condominium containing restaurant, café and bar space
- Since 2005, the Seaport District has transformed from an industrial zone with virtually no residents, to a thriving destination for fast-growing innovative firms with new office spaces, hotel rooms and apartments and an active nightlife

Opportunity:

• Opportunity to bring below-market leases to market rents in a vibrant, live-work-play neighborhood

Leasing & Development Execution:

- In Oct-18, renewed the leases with restaurateur Barbara Lynch (14k-sf) generating an approximately 75% rent spread
- In Nov-18, executed a new lease with Santander Bank (1k-sf) generating an approximately 250% rent spread

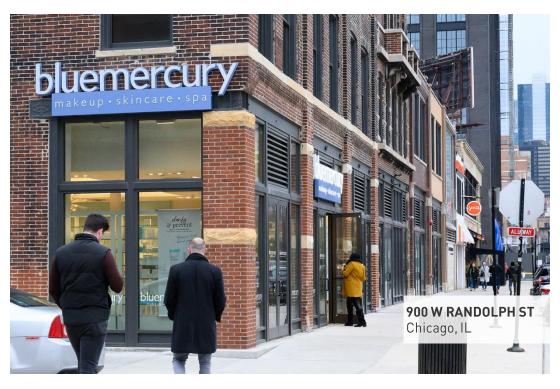




BUY FIX SELL

SUCCESSFUL DISPOSITION PROGRAM

FUND IV COMPLETED



Overview:

• Portfolio of ten historic, industrial buildings located on the 900 block of W Randolph St in Chicago's thriving Fulton Market district

Leasing & Development Execution:

- In Feb-16, Fund IV made a preferred equity investment earning 15.25% per annum
- The fund was fully repaid in June-19

Fund Leveraged IRR:16%Fund Leveraged Multiple:1.7xEquity Investment:\$15MHold Period:3.4 yrs







GOLD ST: PLEASE PARDON OUR APPEARANCE

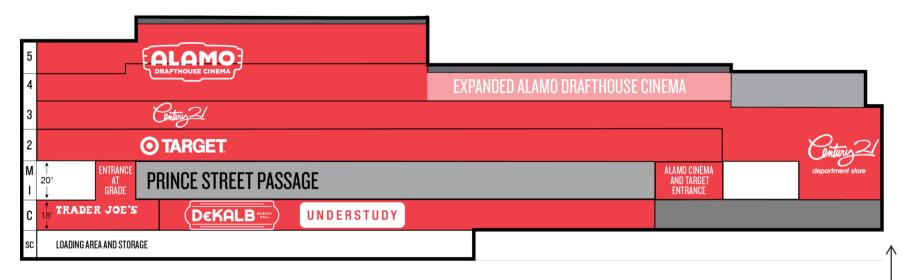
- (1) City Point North: Extell's 67-story, 650k-sf tower will include 458 residential condos (Brooklyn Point) and 66k-sf of office and retail by City Point
- (2) The Azure: All Year Management's 150 unit, 155k-sf residential building
- (3) One Willoughby Square: JEMB Realty's 36-story, ground up 472k-sf boutique office tower
- (4) Willoughby Square Park: 1-acre plus public park under development by NYC
- (5) 141 Willoughby St: Savanna's 310k-sf, 23-story office building
- (6) 9 DeKalb: JDS's 73-story, 417 unit residential tower will be Brooklyn's tallest



CITY POINT

Leasing & Development Execution:

- Acadia maximized value by executing a top-down and bottom-up retail leasing strategy: the JV pre-leased the upper-level anchor space in Phases 1 and 2 to <u>Alamo Drafthouse Cinema</u>, Century 21 and Target and leased the concourse level to Trader Joe's, DeKalb Market and two restaurants.
- Alamo Drafthouse Cinema is expanding to the 4th floor to add 8 more screens.



Phases 1 and 2, section view, commercial only

Fulton St



































CAUTIONARY STATEMENT

Certain information included herein may contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and as such may involve known and unknown risks, uncertainties and other factors which may cause Acadia Realty Trust's (the "Company's") actual results, performance or achievements to be materially different from future results, performance or achievements expressed or implied by these forward-looking statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking events discussed or incorporated by reference herein may not occur and actual results could differ materially from those anticipated or implied in the forward-looking statements. Any pipeline acquisitions discussed herein are subject to customary closing conditions, including lender approval for the assumption of existing mortgage debt, and, as such, no assurance can be given that the Company will successfully complete these acquisitions.